

Making the most *of* retirement *at*

**SPRINGMOOR**  
LIFE CARE RETIREMENT COMMUNITY



*Annual Report*  
*2022*

*Not-For-Profit • Financially Stable • Family Owned & Operated*

August 2023

Dear Friends & Supporters,

I can hardly believe how much progress Springmoor has made since March 2020. The beginning of that year was, of course, only the start of Covid's enormous impact on our industry, state, nation, and world. We have adjusted and have had the opportunity to rethink many aspects of life at our community. It is safe to say most of us have a new respect for preventing the spread of germs through hand washing and other strategies.

I am delighted that, slowly but steadily, we are returning staffing to pre-Covid levels. We have created new job definitions, provided pay raises, and implemented a variety of creative solutions to encourage folks to come back to work. Pay increases—on top of the very high inflation we saw in 2022 and continue to see in multiple areas—have reset some expense items that will have a lasting impact.

Writing about 2022 as it recedes in the rearview mirror encourages me to focus on new ideas and continue to develop innovative approaches to shape how Springmoor will develop in 2023 and beyond. As I look back at the past four decades, it is apparent that many things have changed and that serving residents is quite different than it was in the 1980s.

*The basic values, primary principles, and greatest strengths of the Springmoor community have remained consistent over the years.*

At the same time, the basic values, primary principles, and greatest strengths of the Springmoor community have remained consistent over the years. Members of the management team tend to concentrate on big picture areas such as programing and service packaging. However, as I walk around Springmoor and talk to residents and staff, I recognize that helping each resident live their best life depends largely on high-quality day-to-day interactions with staff and other residents.

Technology continues to change quickly and have a greater impact on how we communicate and complete daily tasks. All of us, including those over 65, have embraced a variety of forms of technology, and we want all residents to benefit from technology that enhances life at Springmoor.

Recently, two staff members with long tenure retired—one after 38 years and the other after more than 24 years. At the retirement functions honoring these individuals, it was rewarding to witness the tears, the emotions, and the amazing strength of the relationships that our employees have with each other. A passion for providing resident-centered care ties all staff together. Though some team members interact only infrequently, they are connected by their commitment to kindness and maximum effort on behalf of residents. The common twinkle in their eyes reveals a pride in their work that all share.

I stay very pleased with our marketing efforts. We have remained over 98% full for most of the years we have been open, and again in 2022, we added to our waitlist. We have championed the Continuing Care Retirement Community (CCRC) concept for many years. A licensed CCRC puts in place many components that may become necessary to folks as they age and change. What used to be an unfamiliar phrase to most is now almost common knowledge. Providing various levels of living options on one campus addresses preferences today, while covering needs in the future as they arise.

Thank you to all our board members, residents, family members, and staff for your tremendous love and support that make Springmoor the exceptional place that it is.

Sincerely,

David W. Ammons  
Chief Executive Officer



August 2023

Dear Friends,

I am proud to share that 2022 was an extremely busy and successful year for Springmoor, despite the long-lasting impact of the pandemic. As the health effects of Covid subsided, a workforce crisis emerged. The retirement living industry was hit hard, and health care and hospitality were the two industries with the most unfilled jobs during the crisis.

Most jobs at Springmoor and other retirement communities are included in these two categories: nurses, CNAs, housekeepers, transportation, concierge services, and dining services. I am happy to report, however, that we welcomed 167 new employees to the Springmoor family in 2022 and experienced a lower turnover rate than in 2021. This speaks volumes about our dedicated and tenured staff, who believe so intensely in our mission and are loyal to Springmoor.

Our marketing efforts were also successful. We welcomed 46 new residents to our Springmoor family, received deposits, and added future residents to our waitlist. This is a testament to our legacy of providing excellent quality of life for all residents for more than 38 years.



*Our chaplains, life enrichment staff, and wellness team members are responsible for Pathways, and they provide the best services a resident could ever receive.*

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I wanted to highlight two additional areas: Our Pathways program and staff promotions and achievements. Our chaplains, life enrichment staff, and wellness team members are responsible for Pathways, and they provide the best services a resident could ever receive. In 2022, life enrichment created an outdoor concert series on our newly constructed stage. The series featured bluegrass and oldies bands and even a solo performance by a Springmoor staff member. Our chaplains continued their mission of spiritual wellness through reoccurring worship services, book studies, discussion groups, and community outreach to the greater Raleigh community.

We had two employees complete the North Carolina Administrator in Training Program, and both received their state and national Nursing Home Administrators License. One was promoted to Associate Director, and the other to Director of Home Care Services. Another employee graduated from the LeadingAge North Carolina Leadership Academy.

Lastly, several additional employees were promoted within the many departments at Springmoor. Providing opportunities for growth and advancement for Springmoor staff members is a significant part of our mission statement, and I am proud to say we lived this out in 2022.

I would like to express my sincere gratitude to residents, their family members, the Springmoor Board, and of course our staff, for all that you do to make Springmoor the best it can be.

Sincerely,

Brandon Hair  
Executive Director

August 2023

Dear Friends,

This past year brought to fruition many hours of visioning and strategic planning on the path toward an updated Stewart Health Center on our campus. Over the course of the year, ideas and drawings finally gave way to brick and mortar. Much of the exterior work was completed, including a new overhang and entry way for Clayton Wing that will provide easier access for visitors and staff. Along with that entry, the footprint of the building was expanded to accommodate a new larger therapy space, as well as a corridor, with elevator, to connect the formerly “U” shaped hallways into a full circle.

The administrative offices were relocated to make way for a full demolition of their former area, to be reframed into an updated outpatient clinic space and therapy facility. Once complete, both areas will offer more convenient access for independent and health center residents alike.

In conjunction, the second floor space formerly occupied by therapy is being transformed into the updated office suite. A new conference room and updated offices for administrative nursing staff are highlights of this area.

This phase is the first step towards reshaping the building and pushing us forward with renewed focus on person-centered care. Construction will continue over the course of 2023, including resident rooms and dining areas. All this effort will result in a physical layout that facilitates our neighborhood model and allows residents to feel more at home in their surroundings. Staff will consistently work in the same neighborhood and “blend” roles to provide the best care for each individual and a nurturing, home-like environment within their neighborhood.

I am excited about the changes and progress made during the year and look forward to everyone viewing the new design.



Sincerely,

Brad Dilday

Associate Director & Capital Project Manager



Rendering of New Lobby



Rendering of New Dining Room

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# Program Highlights

ACCOMPLISHMENTS  
2022



*Leah Willis*  
*Resident Life Director*

## *Resident Life Department*

In the fall of 2022, we completed the construction of a new outdoor stage for concerts and other activities related to our Pathways Resident Wellness Program. We christened the green space with a guitar performance by Cary Corley, our Stewart Health Center Administrator. Residents were excited to enjoy live music at our first wine and cheese social of the season.

Our “Happy Fall Y’all” event closely followed the social. Adult Supervision, a band featuring Springmoor resident Frank Roediger, delighted members of the community with a concert. Residents also enjoyed a Fall Concert Series each Saturday in October, followed by Pumpkin Fest, which featured entertainment, delicious catered food, and many pumpkin-themed items for sale.

Each of our fall events had over 100 residents in attendance. All enjoyed the beautiful weather, and the stage area continued to provide another flexible space in which to gather.

Springmoor has a rich history of music enthusiasts, as well as performances. We provide multiple opportunities every month for residents to enjoy live music. We also have many talented residents, and new groups and programs continue to evolve. Most recently, we added a new handbell choir called The Springmoor Ringers that is directed by resident Janet Carter. The group began practicing in the fall, and they were so advanced by December that they performed at one of our Christmas Vespers services.

Each month, residents receive a detailed calendar and can choose to participate in the events and activities that interest them most. Just a few of the opportunities we provide on a regular basis include visits to local museums, games like croquet and shuffleboard, our Life Writing Workshop, attending sporting events, going out for lunch or dinner, Drumming for Life, lectures on fascinating topics in our auditorium, day trips to points of interest outside of the Triangle, classes from painting to fused glass in our Meraki Arts Studio, dozens of exercise classes, and a wide range of spiritual offerings.



*New Outdoor Stage*



*Happy Fall Y'all Event*



*The Springmoor Ringers*

# Events & Activities

2022



# Program Highlights

ACCOMPLISHMENTS  
2022



*Kari Richie*  
*Director of Health & Fitness*

## *Health & Fitness Department*

The wide variety of exercise classes and wellness programs we provide to residents are the core of the Health & Fitness Department. Our professional instructors taught 1,633 classes in 2022. Residents' total attendance reached 12,533. Participation increased by 7% from the previous year.

We continued to see growth in our personal training services. Residents have the option to pay for one-on-one services that our Pathways Health & Fitness Team offers. There was a 30% increase in the use of this service between 2021 and 2022.

We have yet to need a formal marketing campaign to promote personal training. Tremendous growth has come from word of mouth alone. As residents are satisfied with their progress, they spread the word, and more residents request personal training. The success of this aspect of our programming is evident; we have experienced 1,267% growth in participation since we began offering this service in 2018.

In 2022, we saw the return of two major events: the Annual Health & Wellness Fair and the Dementia Conference. The Annual Health & Wellness Fair provided residents and staff with free flu vaccinations, educational materials, fitness screenings, and raffle prizes. The total attendance for 2022's health fair was 202 residents and staff.

Springmoor's social workers, chaplains, out-patient clinic staff, and health and fitness director organize the Dementia Conference. We plan each conference with specific goals in mind, and the event provides current clinical and medical insights, caregiver resources, and personal testimonies. The 2022 conference was geared towards our residents' distinct needs and featured a keynote speaker from Duke University and the University of North Carolina Alzheimer's Disease Research Center (Duke/UNC ADRC).

The Health & Fitness team looks forward to more growth in 2023!



*Beth Holden*  
*Director of Sales & Marketing*

## *Sales & Marketing Department*

- Staff conducted more than 500 appointments with prospective residents.
- We welcomed 46 new residents to our community.
- We responded to more than 800 inquiries from web leads and phone calls.
- We coordinated five events on campus for the members of our waitlist.
- We mailed more than 300 information packets.
- 100 new people joined our waitlist!

# Program Highlights

ACCOMPLISHMENTS  
2022



Chaplains Justin Williamson  
& Lori Higgins

## Spiritual Life on Campus

The longstanding chaplain role at Springmoor requires two full-time chaplains. As a component of the Pathways Resident Wellness Program, our chaplains provide spiritual leadership and support during the various occurrences of daily life of residents and staff. The chaplains also serve as liaisons with area churches, ministers, and funeral homes.

The chaplains provide pastoral support to all within our community, regardless of an individual's beliefs. The majority of our ministry is provided on an individual basis with residents and staff. We also take joy in planning and leading a variety of programming.

### Worship Services

- Worship Services in the Stewart Health Center (resumed fall 2022)
- Sunday evening Vespers in the Auditorium. This hybrid worship is both live and streamed on an in-house Springmoor TV channel.
- Special seasonal and holy day observances for the following: Advent, Ash Wednesday, Lent, Holy Week, Easter, Thanksgiving, and Blessing of the Animals
- Staff Chapel (weekly)
- Supportive Living bi-weekly time of devotion
- Coordination of weekly Tuesday Communion worship with Catholic, Episcopal, and Methodist churches.

### Bereavement Services

- GriefShare six-week support group each fall
- Longest Night Service during the holidays
- Annual Memorial Service for families and friends
- Semi-Annual Memorial Services for staff
- Blessing of Hands to honor various staff acknowledgment weeks

### Education and Support

- Book Studies
- *Falling Upward: A Spirituality for the Two Halves of Life* by Richard Rohr
- *Vesper Time: The Spiritual Practice of Growing Older* by Frank J. Cunningham
- Lenten Bible Study: "Faithful Lent: Connecting the Practices of Lent and Anti-Racism"
- Advent Bible Study: *Christmas from the Backside* by Ellsworth Kalas

### Groups

- Dementia Caregiver Support Group (meets monthly)
- Connections Chaplain Discussion Group (meets two times per month)

- Centering Prayer (meets weekly in the Chapel)
- Chaplain Monday Movie Matinee (weekly)
- Introduction to Mindfulness (intermittent three-week group)
- Dementia Caregivers Conference. The chaplains helped plan and lead a half-day conference titled *Dementia Update: Hope in the Pipeline*.

### Community Outreach

- Donations from the Thanksgiving service are given to the Interfaith Food Shuttle and Parkside Food Hub.

In addition, Chaplains serve on various Springmoor committees including the Resident Care Committee and Newcomers orientation. The Chaplains assisted in the reinstatement of a Diversity, Equity, and Inclusion committee for employees.

Sixty-two Springmoor residents died in 2022. The Chaplains respond to each death and offer end-of-life rituals, prayers, and bereavement support to the surviving family members and friends. The Chaplains will often preside or assist in the presiding of memorial services as well.



## SPRINGMOOR, INC.

Schedules of Operating  
Revenues & Expenses

*Calendar Years Ended  
December 31, 2022 & 2021*



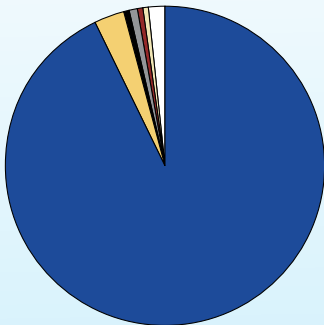
	2022	2021
<b>SPRINGMOOR BOARD OF DIRECTORS 2022</b>		
<b>OFFICERS &amp; DIRECTORS</b>		
Mr. Charles B. Ballard (Bruce) <i>President</i>		
Mr. Ernest Carraway <i>Vice President</i>		
Mrs. Judy Hill <i>Secretary</i>		
Ms. Mary Ann Freeman <i>Member</i>		
Mr. William "Bill" Marley <i>Member</i>		
Mr. William "Bill" Baxley <i>Member</i>		
Mrs. Nina Cole <i>Member</i>		
Ms. Susan Walton <i>Member</i>		
<b>A FULL-SERVICE CONTINUING CARE RETIREMENT COMMUNITY</b>		
<b>OPERATING REVENUES</b>		
Monthly service fees	\$29,743,224	\$27,180,291
Homecare and wellness income	910,229	854,661
Rental income	60,475	67,331
Convenience store income	58,289	61,482
Hair salon income	175,090	173,045
Food service income	103,608	61,297
Investment in Unity Senior Care Group	-	540
Vending commissions	681	630
Miscellaneous income	41,508	10,446
Guest fees: rooms	99,344	45,511
Medical supplies, drug, & other reimbursements	198,532	267,644
Activities reimbursed	19,889	8,301
Transportation reimbursed	37	14
Building and grounds reimbursed	252,394	240,973
Springmoor Endowment Fund reimbursed	187,830	165,652
Contributions	59,086	1,625
Interest and dividend income	72,572	19,329
Total operating revenues	31,982,788	29,158,772
<b>OPERATING EXPENSES</b>		
Administration and management	1,518,690	1,483,060
Operating expenses	5,990,831	6,892,116
Stewart Health Center Clinic	7,228,955	6,365,880
Hair salon	667,516	658,427
Food service expenses	150,190	148,450
Building management	6,403,159	6,194,725
Grounds management	3,085,884	2,971,650
Housekeeping expenses	469,737	428,946
Security expenses	1,868,818	1,663,042
Activities expenses	879,048	780,854
Marketing expenses	374,005	339,401
Homecare expenses	673,279	683,975
Wellness expenses	763,344	651,117
	142,577	129,953
Total operating expenses	30,216,033	29,391,596
Net increase or (decrease)	\$1,766,755	\$(232,824)

# MISSION

SPRINGMOOR LIFE CARE RETIREMENT COMMUNITY is a nonprofit organization established to provide full life care for residents who are usually 62+ years of age. The organization subscribes to the following purposes:



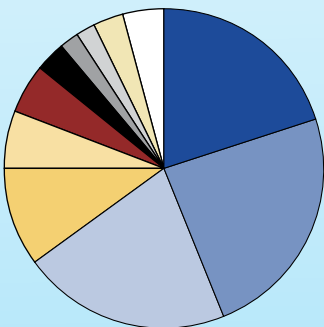
- To promote the social, emotional, psychological, spiritual, and physical wellbeing of each resident;
- To provide quality housing, amenities, medical and health care, physical security, activity and enrichment programs, food service, and support facilities;
- To provide facilities, staff, policies, and procedures that are sensitive and responsive to the day-to-day and changing health and personal needs of each resident;
- To provide an honest, forthright environment of positive thinking which promotes for each resident dignity, peace of mind, confidence, and the pursuit of an active lifestyle;
- To operate and manage the facility so it is cost-effective and efficient, yet sensitive and personal in relating to resident needs;
- To provide employees a positive work environment where opportunities exist for job advancement, in order to remain productive and committed to providing excellent services to residents;
- To strive to meet its mission with such commitment to excellence that Springmoor Life Care Retirement Community continues to be one of the premier retirement communities in this region of the nation.



Percentages may not add up to exactly 100% due to rounding.

## OPERATING REVENUES 2022

■ MONTHLY SERVICE FEES .....	93%
■ HOMECARE & WELLNESS INCOME .....	3%
■ MEDICAL SUPPLIES, DRUG, & OTHER REIMBURSEMENTS .....	.6%
■ BUILDING & GROUNDS REIMBURSEMENTS .....	.8%
■ HAIR SALON INCOME .....	.5%
■ SPRINGMOOR ENDOWMENT FUND REIMBURSEMENTS .....	.6%
■ MISCELLANEOUS .....	1.6%



Percentages may not add up to exactly 100% due to rounding.



## OPERATING EXPENSES 2022

■ GENERAL OPERATING EXPENSES .....	20%
■ STEWART HEALTH CENTER .....	24%
■ FOOD SERVICE .....	21%
■ BUILDING MANAGEMENT .....	10%
■ HOUSEKEEPING .....	6%
■ ADMINISTRATION & MANAGEMENT .....	5%
■ SECURITY .....	3%
■ MARKETING .....	2%
■ CLINIC .....	2%
■ HOMECARE .....	3%
■ MISCELLANEOUS .....	4%

# Springmoor Endowment Fund

DONATIONS RECEIVED FROM 01.01.2022 THROUGH 12.31.2022

As a nonprofit continuing care retirement community (CCRC), Springmoor guarantees residents a place to live for the rest of their lives. The Springmoor Endowment Fund helps make this possible.

Springmoor residents who have exhausted their own financial means continue to benefit from the comfort and security of home and health care, thanks to the selfless generosity of others. Contributions from individuals, families, Springmoor

residents, Springmoor employees, and community organizations and businesses have made the Springmoor Endowment Fund an invaluable resource in fulfilling our mission.

When you choose to make a tax-deductible donation to the Fund, you are making a difference in the lives of those we serve. Please visit [Springmoor.org](http://Springmoor.org) and click the “Endowment Fund” tab underneath “A Welcoming Community” in the navigation bar. From the smallest

donation to the largest bequest, every dollar has an impact. You can easily make a safe and secure tax-deductible contribution online.

Thank you to all who donate so generously to the Springmoor Endowment Fund. Our sincere appreciation as well to the resident-led Springmoor Endowment Committee for their hard work and commitment.

*Thank you to all who donate so generously to the Springmoor Endowment Fund, Inc. Donations received from 01.01.2022 through 12.31.2022.*

*in honor of Springmoor Endowment Fund Committee*

*Mrs. Martha Jean S. Edwards*

*in honor of Albert and Lorine Calloway*

*Mr. and Mrs. R.E. Cobb, Jr.  
Mrs. Martha Jean S. Edwards*

*in honor of Albert Calloway*

*Mrs. Louise Cockerham*

*in honor of Alexiz Piper*

*Mrs. Annette Owen*

*in honor of All of the Meredith “Angels” who live at Springmoor*

*Mr. and Mrs. Donald Kline*

*in honor of Amanda Wetzel*

*Mr. and Mrs. Hubert Charlton*

*in honor of Ann Curren*

*Rev. Phyllis Mayo  
Mr. and Mrs. Doug Leary*

*in honor of Anne M. Powell*

*Mr. and Mrs. James Hutchins*

*in honor of Annie J. Brito*

*Mrs. Louise Cockerham*

*in honor of Audrey Austin*

*Rev. Phyllis Mayo*

*in honor of Becky Boulo*

*Mrs. Annette Owen*

*in honor of Betty Bridges*

*Rev. Phyllis Mayo*

*in honor of Bill Marley*

*Mr. James H. Bundy*

*in honor of Brandon Hair*

*Mrs. Mary Allen Riggan*

*in honor of Brandon Hair & The 2022 Executive Committee*

*Mrs. Peggy W. Bedini*

*in honor of Brenda Baker*

*Mrs. Ellen B. Browning*

*in honor of Brook Houston*

*Mrs. Annette Owen*

*in honor of Charlie and Goldie Campbell*

*Mr. and Mrs. Albert H. Calloway*

*in honor of Charlotte Jacobs*

*Dr. & Mrs. Robert G. Fletcher*

*in honor of Cheryl Thibault, CAN*

*Mr. James H. Bundy*

*in honor of Dane & Courtney Baker*

*Mr. Spencer R. Mims, Jr.*

*in honor of David Waters*

*Mrs. Ethel Boone*

*in honor of Dawn McKean, Clinic Nurse*

*Mr. and Mrs. Dean DeMasi*

*in honor of Dolores S. Grath*

*Ms. Holly L. McCoy*

*in honor of Doris Litchfield*

*Mrs. Julia McCullers*

*in honor of Dr. Debra Orr*

*Mr. and Mrs. Dean DeMasi*

*in honor of Dr. Nina Page*

*Ms. Mary Sugg Styres*

*in honor of Dr. Wells Edmundson*

*Mr. and Mrs. Albert H. Calloway*

*Mr. and Mrs. Dean DeMasi*

*Mrs. Louise Cockerham*

*in honor of E. H. Davis, R.N.*

*Mr. and Mrs. Dean DeMasi*

*in honor of Faye Bundy*

*Mr. and Mrs. Donald Kline*

*in honor of Grace Wabba, RN*

*Mr. and Mrs. Dean DeMasi*

*in honor of Health Center,  
Second Floor Staff*

*Mrs. Annette Owen*

*in honor of Jayme Dubernas*

*Mr. and Mrs. Dean DeMasi*

*in honor of Jennifer Donnelly*

*Mr. and Mrs. Joe Donnelly*

*in honor of Jill Spencer*

*Mr. and Mrs. Gerald E. Fuller*

*in honor of Jim Bundy*

*Mr. and Mrs. Marshall C. Evans*

*in honor of Jim H. Epps*

*Mr. James H. Bundy*

*in honor of Joan C. Pool*

*Mrs. Iris T. Rogers*

*in honor of Joseph F. Paulonis*

*Mr. and Mrs. Dean DeMasi*

*in honor of Joyce Eisele*

*Mrs. Louise Cockerham*

*in honor of Juliana Lindenberg*

*Ms. Holly L. McCoy*

*Mr. and Mrs. Michael Phillips*

*in honor of Kari Richie*

*Mrs. Annette Owen*

*in honor of Larry Auld*

*Mr. William G. Marley, Jr.*

*in honor of Leah Willis*

*Mrs. Ellen B. Browning*

*in honor of Legacy Healthcare Services*

*Mrs. Annette Owen*

*in honor of Lexi Piper*

*Mr. and Mrs. Dean DeMasi*

*in honor of Lori Higgins*

*Mr. James H. Bundy*

*in honor of Louise Cockerham*

*Ms. Alexandra E. Campbell*

*in honor of Lyla Doles*

*Mrs. Sylvia P. Doles*

*in honor of Margie Parker*

*Mr. and Mrs. John Rogers*

*in honor of Marshall and Frances Evans*

*Mrs. Carolyn Crutchfield*

*Mr. and Mrs. Albert H. Calloway*

*in honor of Marshall Evans*

*Dr. and Mrs. Murphy Osborne*

*in honor of Mary Alice Hale*

*Mrs. Faye C. Cook*

*in honor of Mary Styres*

*Mrs. Wanda L. Sullivan*

*in honor of Meredith Redding*

*Mrs. Annette Owen*

*in honor of Mr. and Mrs. Bob McGaffin*

*Mr. Charles B. Elks*

*Mr. and Mrs. Doug Leary*

*in honor of Mr. and  
Mrs. William "Bill" Daniel*

*Mr. Frank Thorne*

*in honor of Peg Bedini*

*Mrs. Iris T. Rogers*

*in honor of Rev. Beth Roberts*

*Rev. Phyllis Mayo*

*in honor of Sarah and Susan Brosnan*

*Mr. and Mrs. Francis Brosnan*

*in honor of Springmoor Food Service Staff*

*Mrs. Joan Pool*

*in honor of Springmoor Grill Staff*

*Ms. Doris Hicks*

*in honor of Sue Pauli*

*Ms. Holly L. McCoy*

*Mr. James H. Bundy*

*in honor of Susan McLachlan*

*Mr. and Mrs. Joe Donnelly*

*in honor of Susan Walton*

*Mrs. Iris T. Rogers*

*in honor of The Staff of Springmoor*

*Ms. Marie McBride*

*Mr. & Mrs. Robert O. Bost*

*in honor of The Staff  
of the Springmoor Clinic*

*Mr. and Mrs. Eugene Ritter*

*in honor of Tom James*

*Mrs. Louise Cockerham*

*in honor of Tracy Roche  
(Business Office/Admin.)*

*Mr. and Mrs. Allen Page*

*in honor of Vivian Glover*

*Mr. James H. Bundy*

*in memory of Agnes & Bob Fallath*

*Mrs. Eileen D. Herbermann*

*in memory of Alberta DiVittorio*

Ms. Effie Holder  
Mrs. Melba B. Roberts

*in memory of Allen and Jane Burris*

Ms. Pat Maddox

*in memory of Allen Causseaux*

Mrs. Janece Causseaux

*in memory of Allen D. Finch*

Mrs. Sandra Finch

*in memory of Allen Hornthal*

Mrs. Lindsay Hornthal

*in memory of Annabel Moses*

Mr. Herbert A. Moses

*in memory of Anne M. Powell*

Mr. David Powell

*in memory of Arthur R. Walker*

Mrs. Barbara A. Walker

*in memory of Barbara Freeze*

Mr. Harry Holladay  
Mrs. Betsy Smith

*in memory of Barbara Holladay*

Mr. Harry Holladay

*in memory of Barbara Parnell*

Mrs. Elizabeth M. Jones  
Mrs. Eileen D. Herbermann  
Mrs. Margie D. Parker  
Mr. James H. Bundy  
Mrs. Ellen B. Browning  
Mr. and Mrs. George Raymond  
Mr. and Mrs. Odell Dillard  
Mr. & Mrs. John Greene Jr.  
Mr. & Mrs. Mark A. Brown  
Mr. & Mrs. Jack Whittington  
Mrs. Peggy P. Eason  
Mr. Malcolm L. Williams  
Mr. William G. Marley Jr.  
Mr. and Mrs. Robert C. McGaffin  
Mrs. Edith Klemstine  
Dr. & Mrs. Robert G. Fletcher

Mrs. Margaret R. Burch

Mrs. Elaine Lasbock

Mr. & Mrs. William A. Boney

Ms. Janice R. Christensen

Mr. and Mrs. Richard

“Putney” Jones

Mr. & Mrs. Hubert T. Worthington

Ms. Jean Johnson Creech

Mr. and Mrs. Thomas A. Goebel

Mr. and Mrs. Donald Kline

Mr. & Mrs. George W. Parker

Mrs. Louise Cockerham

Ms. Dorothy S. Davis

Mrs. Angela Gagliardo

Mr. and Mrs. Edwin S. Coates

*in memory of Barbara Volk*

Mr. and Mrs. Edwin S. Coates

Mr. and Mrs. Troy Watkins

Mr. and Mrs. Gerald E. Fuller

Mr. James H. Bundy

Mrs. Rita T. McPherson

Ms. Jo Ralston-Asumendi

Mr. and Mrs. Albert H. Calloway

Mrs. Betty Bridges

Mr. and Mrs. Marshall C. Evans

Mrs. Frances H. Price

Mr. and Mrs. Dale F. Matzinger

Mrs. Eileen D. Herbermann

Mr. and Mrs. David O. Bullock

Mrs. Rita T. McPherson

Ms. Janice R. Christensen

Mrs. Marie Lewis

Dr. and Mrs. William

“Ted” F. Young

Mrs. Sylvia P. Doles

Mrs. Shirley M. Overcash

Mrs. Elaine H. Gillespie

Mrs. Martha Jean S. Edwards

Rev. Phyllis Mayo

Mrs. Peggy W. Bedini

Mrs. Peggy P. Eason

Mr. Ernst Werner

Mr. and Mrs. Robert C. McGaffin

*in memory of Benny Hockaday*

Mr. & Mrs. Richard L. Farner

Mr. James H. Bundy

Mrs. Edith Klemstine

Mrs. Nancy H. Logan

*in memory of Bernard Parker*

Mrs. Rose V. Parker

*in memory of Bettie Eagle*

Estate of Bettie Eagle

*in memory of Bill Bagnal*

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