

# SPRINGMOOR

LIFE CARE RETIREMENT COMMUNITY

A FULL-SERVICE CONTINUING CARE  
RETIREMENT COMMUNITY

*A Beautiful Place  
to Call Home*



## ANNUAL REPORT 2021

[WWW.SPRINGMOOR.ORG](http://WWW.SPRINGMOOR.ORG)

NATIONALLY ACCREDITED | NOT-FOR-PROFIT | FINANCIALLY STABLE



Dear Springmoor Friends & Supporters:

Springmoor continues to expand and mean even more to more people. Our mission statement includes seven tenets and each begins with the infinitive form of one of these verbs: provide, promote, strive, and operate. I'm proud of how our dedicated staff and board met the positive and forward-thinking intent of these verbs throughout the year, despite the continued challenges presented by the pandemic.

In 2021, we celebrated our 36th year of welcoming and learning from new residents, improving the services we offer with the assistance of new employees, and enhancing overall life at Springmoor by working together. I am honored to have been a part of each of these 36 years. The community that began as a bold dream in the mid 1980s has surpassed the original ambitious vision of its founders.

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**WE REACHED MANY MILESTONES IN 2021. THESE INCLUDE:**

- Further developing our Pathways programs to support whole person wellness.
- Expanding our capabilities with our Comprehensive Health Care Plan's insurance program.
- Taking additional steps forward in facilitating technology use for residents.
- Improving our recruitment and retention efforts, a goal made even more necessary by the global pandemic.

Our marketing program is exceptional, and we keep a 560+ community over 98% full with a smaller staff than many communities. The high acceptance rate for offers to move in and the positive feedback we continually receive further confirm that our campus, our programs, and our delivery of services are highly esteemed. Current residents do an outstanding job of helping new residents feel welcome and integrate quickly into life at the community.

The primary marketing strategies we employ have changed dramatically in recent years. Whereas formerly we relied heavily on ads in the Yellow Pages and newspapers, we've shifted our focus to digital marketing (our website with a regularly updated blog, social media, email campaigns, and more). One aspect of our marketing that has remained constant is that word-of-mouth referrals continue to be essential. It is striking how many of our new prospects have visited Springmoor numerous times and have friends here. Word of mouth is our single best referral source. In addition to being cost-effective, it allows friends to become neighbors.

For me, any review of the past leads quickly to refocusing on the future. Springmoor evolves and improves every day. Will our future include driverless cars and using robots for checkups and other forms of medical care? It seems likely. All that we use, enjoy, and learn from will continue to advance. Regardless of what the future holds, I am confident that our emphasis on supporting an exceptional staff to help each resident be at their best—and residents making the campus alive and vibrant—will remain the same.

*Sincerely,*

DAVID AMMONS  
CEO of Springmoor



Dear Friends,

The past year of 2021 proved to be very busy and productive at Springmoor. Even with the lingering effects of COVID-19, many aspects of resident and employee life returned to normal. We once again gathered in larger groups to enjoy functions such as dining, exercise classes, employee appreciation programs, resident association meetings, and much more.

In addition to restarting most campus activities, we were blessed to welcome 49 new residents and 158 new employees to the Springmoor family. We also added 85 new people to our waitlist and ended the year with a 20% lower employee turnover rate than the national average. We are doubly excited to report these successes because retirement communities generally experienced enormous challenges both with maintaining occupancy and attracting new employees during COVID-19.

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As you know, we are deeply committed to our mission of providing quality service to all residents. We recognize we must have a healthy staff to accomplish our goals, and we therefore implemented receiving the COVID-19 vaccine as a continued requirement for employment. We had fantastic participation, with 98% of our employees being fully vaccinated, thus enabling us to support all residents in living their best lives.

Technology continues to be a hot topic for our residents. We launched a new and improved resident portal that allows them to stay up-to-date regarding the latest community announcements and happenings. The portal also facilitates interacting with other residents, posting committee minutes, and archiving videos of activities such as Vespers, resident association meetings, town hall meetings, and more. Residents can even sign up for activities on the portal, thereby ensuring they have a spot reserved for trips and other functions planned by our Resident Life Department.

Lastly, we began Phase 1 of our estimated two-year Stewart Health Center renovation. The majority of the work will take place in 2022 and 2023. We began outside construction work in 2021 on a new secondary entrance, courtyard, and corridor connecting the new clinic and physical therapy area to our memory care unit, Seay Wing.

In addition to getting this construction underway, we completed our two-year culture change training on person-centered care. Once our health center renovations that facilitate a neighborhood model are complete, all staff will be providing more personal care to a small group of residents, rather than following the traditional “hospital model.” This new way of delivering care will provide a more individualized approach to each resident’s needs and provide our employees with a renewed sense of why they chose a career as a caregiver or nurse.

Thank you all for your continued support of Springmoor, our residents, and our staff. We hope each of you has a blessed 2022.

*Sincerely,*

BRANDON HAIR  
Springmoor Executive Director



# Program Highlights

ACCOMPLISHMENTS  
2021



## RESIDENT LIFE DEPARTMENT:

### *Our Pathways Program*



**T**he **Springmoor Pathways** philosophy recognizes wellness as a multi-dimensional state of being. Here residents find services, amenities, and activities that enhance and celebrate optimal health in every dimension—intellectual, spiritual, physical, social, emotional, nutritional, vocational, and environmental. Pathways acknowledges the good things that are and embraces new adventures and opportunities that lie ahead!

Each month residents choose from a wide variety of both recurring and special events and activities. Numerous social events are offered, in addition to live music, lectures, dramatic performances, and outings to points of interest close to campus and outside of the Triangle area. Residents can take advantage of group shopping trips, as well as signing up to join friends to go out to lunch or dinner. Springmoor provides transportation to activities that take place outside our campus. Resident Life also coordinates a birthday party monthly for all residents celebrating in a given month.

One of the venues that saw participation flourish in 2021 was our Meraki Arts Studio, and we are expanding our programming to include ceramics as a result. The studio supports numerous types of creative projects, including painting, drawing, jewelry making, and a wide variety of crafts.

Fused glass is a favorite activity of residents. A major note of recognition from 2021 is that resident Harry Holladay won an award in an international competition for his fused glass piece titled “Lift Off” that he completed in classes taught here at Springmoor. We can now say that Meraki Arts Studio is “award-winning”!

Despite the challenges of COVID-19, Springmoor has offered residents multiple ways to stay active and engaged on a continual basis. While excursions were limited at the start of the pandemic for the safety of all, residents have felt extremely comfortable engaging in opportunities within the Springmoor community.

Overall during 2021, we were able to return the number and variety of events and activities to pre-pandemic levels. We were delighted to be able to celebrate the Christmas season community-wide and offer many fun and enriching events in recognition of the holidays.

**OUR DIRECTOR OF RESIDENT LIFE IS LEAH WILLIS.**

# Program Highlights

ACCOMPLISHMENTS  
2021



## THE HEALTH & FITNESS DEPARTMENT:

### *Wellness Department Update*



**O**ur Pathways Wellness Center is an expertly designed space that facilitates each resident pursuing their individual path to optimal health. We offer dozens of exercise and aquatic classes on an ongoing basis, as well as special fitness-related events and activities both at the Center and at various locations around campus.

The central component of the department's contribution to campus life are the fitness programs we provide. Our instructors offered 1,830 classes in 2021. There was a total attendance of 11,703. The number of classes offered increased by 11.25% and attendance increased by 17.8%, compared to 2020.

We also saw tremendous growth in the personal training services provided. Residents have the option to pay for personal training provided by certified personal trainers from the Health & Fitness Department. There was a 67% increase in the use of this service between 2020 and 2021.

The Health & Fitness Department also coordinated vaccination clinics with Medipack Pharmacy throughout 2021. There were 1,640 COVID-19 vaccinations given on campus, including first and second dose shots and boosters. Vaccines were provided to all residents, employees, and contractors working on campus.

**OUR DIRECTOR OF HEALTH & FITNESS IS KARI RICHIE.**

## MARKETING DEPARTMENT:

### *Achievements By the Numbers*



- Staff conducted more than 500 appointments.
- 49 new residents moved into Independent Living.
- We fielded more than 600 inquiries from web leads and via phone.
- We distributed almost 300 brochures and hosted 5 events on campus.

**OUR DIRECTOR OF SALES & MARKETING  
IS BETH HOLDEN.**

# Program Highlights

ACCOMPLISHMENTS  
2021



## SPIRITUAL LIFE AT SPRINGMOOR:

### *The Chaplains' Report*

**O**ur two Chaplains continued to expand the way in which they ministered to the residents and staff in 2021. As part of the Pathways Resident Wellness Program, the Chaplains provide spiritual leadership and support for all members of the Springmoor community. The Chaplains also serve as liaisons with area churches, ministers, and funeral homes and offer leadership and participation in resident and staff memorial services.

On a daily basis, the Chaplains provide pastoral support to all within this community, regardless of individuals' beliefs. They take joy in planning and leading a variety of programming:

- Worship Services include Sunday Vespers each week and special seasonal and holy day observances for Advent, Lent, Holy Week, Easter, Thanksgiving, Memorial Day, and 9/11. Additionally, the Chaplains offer a Staff Chapel Weekly Devotion and an annual St. Francis Day Blessing of the Animals.
- Bereavement Support for Residents includes grief support groups, as well as a "Longest Night" Service ("Blue Holidays") during Advent for those who are grieving. An Annual Memorial Service remembers residents who have died, and this service is open to residents and their loved ones.
- Bereavement Support for Staff includes Semi-Annual Memorial Services for staff to remember residents who have died, a Blessing of Hands during Nurses Week and CNA Week, and monthly times of prayer for staff in the Stewart Health Center for all three shifts.
- Educational Efforts include both Bible Studies and Book Studies of multiple titles, such as *The Gift of Years* by Joan Chittester and *The Book of Joy* by Archbishop Desmond Tutu and the Dalai Lama.
- Support and Discussion Groups offered are the monthly Dementia Caregiver Support Group and the twice monthly Connections Discussion Groups.
- Community Outreach Efforts in 2021 included donating the collection from the Thanksgiving service to Inter-Faith Food Shuttle and scheduling and recruiting local clergy to speak and preach at ecumenical worship services for our residents. Regularly held events such as the Clothing Drive and Rise Against Hunger meal packaging event were postponed in 2021 due to the pandemic.



**OUR CHAPLAINS ARE JULIANA  
LINDENBERG & LORI HIGGINS.**

In addition, our Chaplains coordinate a Contemplative Prayer Walk during Active Aging Week, the Chaplains' Monday Movie Matinee, and a weekly Centering Prayer Meeting in our Chapel. They serve on multiple Springmoor committees, including the Resident Care Committee.

During 2021, they provided pastoral support to those affected by COVID-19, including support for residents and staff who became ill and those grieving losses of colleagues and family due to COVID-19. They have also been integral to the creation of our Diversity, Equity, and Inclusion Committee.





# SPRINGMOOR, INC.

## SCHEDULES OF OPERATING REVENUES & EXPENSES

Calendar Years Ended  
December 31, 2021 & 2020

**SPRINGMOOR  
BOARD OF DIRECTORS  
2022**

**OFFICERS & DIRECTORS**

Mr. Charles B. Ballard (Bruce)  
*President*

Mr. Ernest Carraway  
*Vice President*

Mrs. Judy Hill  
*Secretary*

Ms. Mary Ann Freeman  
*Member*

Mr. William "Bill" Marley  
*Member*

Mr. William "Bill" Baxley  
*Member*

Mrs. Nina Cole  
*Member*

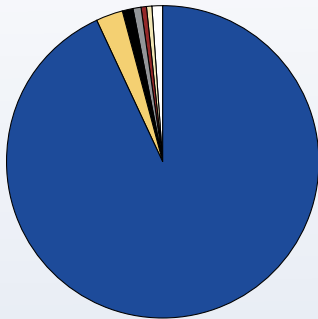
	2021	2020
<b>OPERATING REVENUES</b>		
Monthly service fees	\$27,180,291	\$26,924,299
Homecare and wellness income	854,661	848,494
Rental income	67,331	70,164
Convenience store income	61,482	74,725
Hair style shop income	173,045	123,609
Food service income	61,297	54,653
Investment in Unity Senior Care Group	540	-
Vending commissions	630	929
Miscellaneous income	10,446	7,377
Guest fees: rooms	45,511	18,061
Medical supplies, drug, & other reimbursements	267,644	565,347
Activities reimbursed	8,301	3,581
Transportation reimbursed	14	35
Building and grounds reimbursed	240,973	266,699
Springmoor Endowment Fund reimbursed	165,652	164,116
Contributions	1,625	1,050
Interest income	19,329	35,793
<b>Total operating revenues</b>	<b>29,158,772</b>	<b>29,158,932</b>
<b>OPERATING EXPENSES</b>		
Administration and management	1,483,060	1,444,827
Operating expenses	6,892,116	6,053,327
Stewart Health Center Clinic	6,365,880	6,954,439
Hair style shop	658,427	653,190
Food service expenses	148,450	105,603
Building management	6,194,725	6,073,441
Grounds management	2,971,650	2,965,624
Housekeeping expenses	428,946	442,940
Security expenses	1,663,042	1,633,280
Activities expenses	780,854	749,614
Marketing expenses	339,401	330,427
Homecare expenses	683,975	556,672
Wellness expenses	651,117	623,382
	129,953	126,626
<b>Total operating expenses</b>	<b>29,391,596</b>	<b>28,713,392</b>
<b>Net increase or (decrease)</b>	<b>\$(232,824)</b>	<b>\$445,540</b>

# MISSION

**SPRINGMOOR LIFE CARE RETIREMENT COMMUNITY** is a nonprofit organization established to provide full life care for residents who are usually 62+ years of age. The organization subscribes to the following purposes:

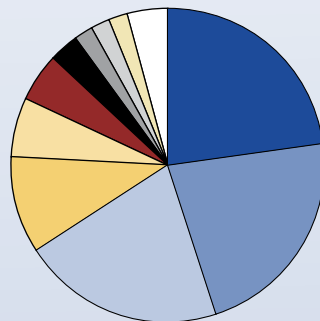


- To promote the social, emotional, psychological, spiritual, and physical wellbeing of each resident;
- To provide quality housing, amenities, medical and health care, physical security, activity and enrichment programs, food service, and support facilities;
- To provide facilities, staff, policies, and procedures that are sensitive and responsive to the day-to-day and changing health and personal needs of each resident;
- To provide an honest, forthright environment of positive thinking which promotes for each resident dignity, peace of mind, confidence, and the pursuit of an active lifestyle;
- To operate and manage the facility so it is cost-effective and efficient; yet sensitive and personal in relating to resident needs;
- To provide employees a positive work environment where opportunities exist for job advancement, in order to remain productive and committed to providing excellent services to residents;
- To strive to meet its mission with such commitment to excellence that Springmoor Life Care Retirement Community continues to be one of the premier retirement communities in this region of the nation.



## OPERATING REVENUES 2021

■ MONTHLY SERVICE FEES .....	93%
■ HOMECARE & WELLNESS INCOME .....	3%
■ MEDICAL SUPPLIES, DRUG, & OTHER REIMBURSEMENTS .....	.9%
■ BUILDING & GROUNDS REIMBURSEMENTS .....	.8%
■ HAIR SALON INCOME .....	.6%
■ SPRINGMOOR ENDOWMENT FUND REIMBURSEMENTS .....	.6%
□ MISCELLANEOUS .....	.9%



## OPERATING EXPENSES 2021

■ GENERAL OPERATING EXPENSES .....	23%
■ STEWART HEALTH CENTER .....	22%
■ FOOD SERVICE .....	21%
■ BUILDING MANAGEMENT .....	10%
■ HOUSEKEEPING .....	6%
■ ADMINISTRATION & MANAGEMENT .....	5%
■ SECURITY .....	3%
■ MARKETING .....	2%
■ CLINIC .....	2%
■ HOMECARE .....	2%
□ MISCELLANEOUS .....	4%

Percentages may not add up to exactly 100% due to rounding.



# Springmoor Endowment Fund

## DONATIONS 2021

**in honor of Brandon Hair and Staff**

Mrs. Edith Klemstine

Mrs. Shirley M. Overcash

**in honor of North Village Dining Room Staff**

Mrs. Joan Pool

**in honor of South Village Dining Room Wait Staff**

Mrs. Edith Klemstine

**in honor of Ace Millsaps**

Mrs. Frances H. Price

**in honor of Albert Calloway**

Mr. and Mrs. Bradley Geerdes

**in honor of Annie J. Brito**

Mrs. Louise Cockerham

**in honor of Barbara Freeze**

Mr. and Mrs. Graham M. Anderson

Mrs. Melba B. Roberts

Mr. and Mrs. James Epps

**in honor of Barbara Vinson**

Mr. and Mrs. Marshall C. Evans

**in honor of Betty and Blake Aydlett**

Dr. & Mrs. Robert G. Fletcher

**in honor of Brandon Hair**

Mrs. Mary Allen Riggan

**in honor of Carolyn Crutchfield**

Mr. and Mrs. Marshall C. Evans

**in honor of Chuck Millsaps**

Mrs. Arveta Millsaps

**in honor of Creedmoor Lobby—  
Jim & Tom**

Mr. and Mrs. Dean Demasi

**in honor of David Waters**

Mrs. Jonibel Willis

Mrs. Janet Beyer

**in honor of Dick Volk**

Mrs. Elaine H. Gillespie

**in honor of Don W. Hansen**

Mrs. Betty A. Hansen

**in honor of Dorathy Chance**

Mr. Robert Gillam

**in honor of Doris Litchfield**

Mr. Robert Gillam

**in honor of Dr. and Mrs. Robert Fleming**

Mr. and Mrs. Marshall C. Evans

**in honor of Dr. Wells Edmundson**

Mrs. Frances H. Price

Mr. and Mrs. Albert H. Calloway

**in honor of Eileen Herbermann**

Mrs. Frances M. Braswell

**in honor of Eric Estes Smith**

Mrs. Annie Jo Gardner

**in honor of Faye Bundy**

Mrs. Frances M. Braswell

**in honor of Food Service Staff**

Mrs. Monica Perkins

Mrs. Kathleen Thompson

**in honor of Frances Price**

Mr. and Mrs. Francis Brosnan

Mr. & Mrs. Robert O. Bost

**in honor of Frank Thorne**

Mr. & Mrs. Robert O. Bost

**in honor of Herb Reichlin**

Ms. Jean K. Salter

**in honor of J.R. Huffard**

Mrs. Carlyn Sue Haney

**in honor of Janece Causseaux**

Mr. & Mrs. Robert O. Bost

**in honor of Jenny Hayes**

Mrs. Rose V. Parker

**in honor of Jim Davis**

Mrs. Rose V. Parker

**in honor of Jim Woody**

Mrs. Rose V. Parker

**in honor of Joyce Kulkarni**

Mr. Shri Kulkarni

**in honor of Judith Massala**

Mrs. Janet Beyer

**in honor of Julia McCullers**

Mr. & Mrs. Robert O. Bost

**in honor of Kari and Wellness Staff**

Dr. and Mrs. William Young

**in honor of Katrina Gates**

Ms. Alexandra E. Campbell

**in honor of Linn Shriner**

Mrs. Rose V. Parker

**in honor of Louise Cockerham**

Mrs. Jane Wehland

**in honor of Marlene and JR Hufford**

Mr. and Mrs. Albert H. Calloway

**in honor of Marshall Evans**

Dr. and Mrs. Murphy Osborne

**in honor of Mr. & Mrs. Dell Dillard**

Mrs. Rose V. Parker

**in honor of North Village Dining Services**

Mrs. Arveta Millsaps

Mr. and Mrs. Eugene Ritter

**in honor of Our Armed Forces**

Mr. Charles Duttweiler

**in honor of Our Military—  
Past and Present**

Mrs. Janece Causseaux

**in honor of Peg Bedini**

Ms. Sarah Stone

**in honor of Randy Horton**

Mr. and Mrs. Albert H. Calloway

**in honor of Randy Horton and his staff**

Mrs. Donna Clark

**in honor of Reverend Phyllis Mayo**

Mrs. Eunice S. Bland

**in honor of Richard &  
Deborah Czerwiec**

Mr. and Mrs. Earl Singleton

**in honor of Rita McPherson**

Mrs. Ruth Hines

**in honor of Sandra Harris**

Mr. and Mrs. Marshall C. Evans

**in honor of Sara Liles**

Mrs. Rose V. Parker

**in honor of Sarah and Susan Brosnan**

Mr. and Mrs. Francis Brosnan

**in honor of South Village Dining Room Staff**

Mr. and Mrs. James Hutchins

**in honor of South Village Housekeeping Staff**

Mrs. Edith Klemstine

Mr. and Mrs. George Raymond

THANK YOU TO ALL WHO  
DONATED SO GENEROUSLY  
TO THE SPRINGMOOR  
ENDOWMENT FUND, INC.

Donations Received from  
01.01.2021 through 12.31.2021

*in honor of South Village*

*Dining Room Staff*

*Mr. and Mrs. George Raymond*

*in honor of Springmoor Business Office Staff*

*Mr. and Mrs. Albert H. Calloway*

*in honor of Springmoor Grill Staff*

*Mrs. Joan Speir*

*in honor of Springmoor Guards & Drivers*

*Mrs. Edith Klemstine*

*in honor of Springmoor Housekeeping Staff*

*Mrs. Joan Speir*

*in honor of Springmoor Residents*

*Mrs. Sylvia P. Doles*

*in honor of Springmoor Staff*

*Mr. and Mrs. David O. Bullock*

*Mr. & Mrs. John L. Rustin*

*in honor of Springmoor Staff & Wonderful Friends*

*Ms. Sondra Callahan*

*in honor of Susan Walton*

*Mrs. Claudene J. Donovan*

*in honor of Sylvia Doles*

*Mr. Russell K. Doles*

*in honor of The Staff of Springmoor*

*Mr. and Mrs. Doug Leary*

*Mr. and Mrs. Thomas Zimmerman*

*in honor of The Staff of the Springmoor Clinic*

*Dr. and Mrs. William Young*

*in honor of Thomas Howell*

*Mrs. Katherine Meares*

*in honor of Tom James*

*Mrs. Louise Cockerham*

*in memory of Al Croom*

*Mrs. Dorothy Croom*

*in memory of Alice Crowell*

*Mr. and Mrs. John Rogers*

*in memory of Allen Causseaux*

*Mrs. Janece Causseaux*

*in memory of Allen D. Finch*

*Mrs. Sandra Finch*

*in memory of Allen Hornthal*

*Mr. and Mrs. Robert C. McGaffin*

*Mrs. Mary Allen Riggan*

*Mr. and Mrs. Frank Liggett*

*Mr. & Mrs. Granville Tilghman*

*Mrs. Angela Gagliardo*

*Dr. and Mrs. William Young*

*Mrs. Katherine Meares*

*Mr. and Mrs. Ernst Werner*

*Mrs. Eunice S. Bland*

*Mrs. Frances H. Price*

*Mrs. Irene Austin*

*Mrs. Dorothy C. Davis*

*Mrs. Betty Bridges*

*Triangle Community Foundation*

*Mr. and Mrs. Ford Worthy*

*Mr. and Mrs. David O. Bullock*

*Mrs. Louise Cockerham*

*Mr. and Mrs. Blake D. Aydlett*

*Mrs. Sylvia P. Doles*

*Mrs. Mildred Liggett*

*Mrs. Melba B. Roberts*

*Mr. and Mrs. Earl Singleton*

*Ms. Luanne Brown*

*Mr. and Mrs. Albert H. Calloway*

*Ms. Linda Jones*

*Mrs. Barbara Freeze*

*Dr. and Mrs. Richard Evans*

*Mr. and Mrs. Blake D. Aydlett*

*Mrs. Monica Perkins*

*Mrs. Audrey Austin*

*Mr. and Mrs. James H. Bundy*

*Mrs. Elaine H. Gillespie*

*Mrs. Peggy W. Bedini*

*Mrs. Margaret R. Burch*

*Mrs. Lindsay Hornthal*

*Mr. and Mrs. James Overcash*

*Mr. and Mrs. Edwin S. Coates*

*Mr. and Mrs. Frederick Turner III*

*in memory of Andrea Novick*

*Mr. Whitmel Webb*

*in memory of Ann Coley*

*Mrs. Nancy H. Logan*

*Mrs. Melba B. Roberts*

*Mrs. Eileen D. Herbermann*

*Mr. and Mrs. James H. Bundy*

*Mr. and Mrs. Fred Watkins*

*Mrs. Margie Parker*

*in memory of Anne A. Hambidge*

*Mrs. Melba B. Roberts*

*Mrs. Margie Parker*

*in memory of Anne B. Allen*

*Mrs. Eileen D. Herbermann*

*Mrs. Margaret R. Burch*

*Mr. and Mrs. James H. Bundy*

*in memory of Anthony Manzi*

*Mrs. Virginia Manzi*

*in memory of Barbara Freeze*

*Mrs. Angela Gagliardo*

*Mr. and Mrs. Edwin S. Coates*

*Mr. and Mrs. Larry Larsen*

*Mrs. Margaret R. Burch*

*Mrs. Shirley M. Overcash*

*Mrs. Lindsay Hornthal*

*Ms. Julia B. Allen*

*Mr. and Mrs. Dean Demasi*

*Mr. & Mrs. W. Blake Saunders*

*Mr. Harry Holladay*

*Mrs. Margie Parker*

*Mr. & Mrs. James R. Bongiorno*

*Mrs. Irene Austin*

*Mrs. Edith Klemstine*

*Mr. and Mrs. James H. Bundy*

*Mr. and Mrs. Fred Watkins*

*Mrs. Jonibel Willis*

*Mr. and Mrs. Thomas A. Goebel*

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ENDOWMENT FUND, INC.

Donations Received from  
01.01.2021 through 12.31.2021

*Mr. and Mrs. Don Hansen*  
*Mr. & Mrs. C. Jim Beacham*  
*Mr. and Mrs. John Neal*  
*Mrs. Jane Steele*  
*Mr. and Mrs. James Epps*  
*Mrs. Eileen D. Herbermann*  
*Mr. & Mrs. Granville Tilghman*  
***in memory of Barbara Holladay***  
*Mr. Harry Holladay*  
***in memory of Barbara Hunsley***  
*Mr. and Mrs. James H. Bundy*  
*Mrs. Peggy P. Eason*  
*Mr. and Mrs. James Epps*  
*Mrs. Eileen D. Herbermann*  
*Mrs. Margie Parker*  
*Mr. and Mrs. Robert C. McGaffin*  
*Mrs. Edith Klemstine*  
*Mr. and Mrs. Albert H. Calloway*  
*Mr. and Mrs. Edwin S. Coates*  
*Ms. Sandra Chappell*  
*Mrs. Melba B. Roberts*  
*Mr. and Mrs. James Epps*  
***in memory of Benetta Terry***  
*Mrs. Mary Ann Gilliam*  
*Mrs. Iris T. Rogers*  
*Mr. and Mrs. Allen Page*  
*Mr. Spencer R. Mims, Jr.*  
*Mr. and Mrs. Robert C. McGaffin*  
*Mr. and Mrs. William I. Bigger*  
*Mrs. Enniss Lasitter*  
*Ms. Mary Sugg Styres*  
*Mrs. Jane Webland*  
*Mrs. Joan Speir*  
*Mr. and Mrs. Marshall C. Evans*  
*Mr. and Mrs. Troy Watkins*  
*Mr. and Mrs. Albert H. Calloway*  
*Mrs. Rose Gabbard*  
*Mrs. Sylvia P. Doles*  
*Mr. and Mrs. Graham M. Anderson*  
***in memory of Bettie Eagle***  
*Mr. and Mrs. Gerald E. Fuller*  
*Mr. and Mrs. Robert C. McGaffin*  
***in memory of Bettie Graham***  
*Rev. Phyllis Mayo*  
***in memory of Beulah Cameron***  
*Rev. Phyllis Mayo*  
***in memory of Bill Burrus***  
*Mr. and Mrs. Edwin S. Coates*  
*Mr. and Mrs. Robert C. McGaffin*  
*Mrs. Nancy H. Logan*  
*Mrs. Edith Klemstine*  
*Mr. and Mrs. James H. Bundy*  
*Mrs. Jane Steele*  
*Mrs. Barbara J. Parnell*  
*Mr. and Mrs. George Raymond*  
*Mr. and Mrs. Francis Brosnan*  
*Mrs. Joan Speir*

*Mrs. Ina Bertics*  
*Mrs. Margie Parker*  
*Mr. and Mrs. Fred Watkins*  
*Mr. and Mrs. Donald Kline*  
*Mrs. Melba B. Roberts*  
***in memory of Bill Williams***  
*Mrs. Elaine H. Gillespie*  
***in memory of Carl Blake***  
*Faculty of the Turfgrass Management  
Program at NC State*  
***in memory of Carl Parker***  
*Mrs. Margie Parker*  
***in memory of Carl Zorowski***  
*Mr. and Mrs. James H. Bundy*  
*Mr. Ernst Werner*  
*Rev. Phyllis Mayo*  
*Mrs. Louise Lockwood-Zorowski*  
*Mrs. Katherine Meares*  
*Mr. and Mrs. Robert C. McGaffin*  
***in memory of Charles Apperson***  
*Mr. and Mrs. Fred Watkins*  
*Mr. and Mrs. Robert C. McGaffin*  
*Mrs. Edith Klemstine*  
*Mr. and Mrs. David O. Bullock*  
*Mr. and Mrs. James H. Bundy*  
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Mr. Charles B. Elks  
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Ms. Carol Mina  
Ms. Roberta J. Farwell  
Mrs. Mary Alice Hale  
Hannah B. Hills Estate  
Estate of Louise Tippet  
Mr. & Mrs. Daniel F. Hurley  
Mrs. Ellen B. Browning  
Mrs. Barbara F. Evans  
Mr. Robert McGaffin  
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Ms. Amelita Marinetti  
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Mr. and Mrs. Charles McClure  
Mrs. Emily Brown  
Ms. Sibylle Barron  
Mr. and Mrs. James Perry  
Mrs. Wanda L. Sullivan  
Mr. Elmer Johnson  
Mr. and Mrs. Donald Coey  
Mrs. JoAnn Wootten  
Ms. Susan B. Walton  
Ms. Rebecca King  
2021 Christmas Cards  
Mr. and Mrs. Gerald E. Fuller*

Every effort has been made to maintain the integrity of this list. If you have a correction, please contact the business office at 919.848.7000.



# SPRINGMOOR

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